

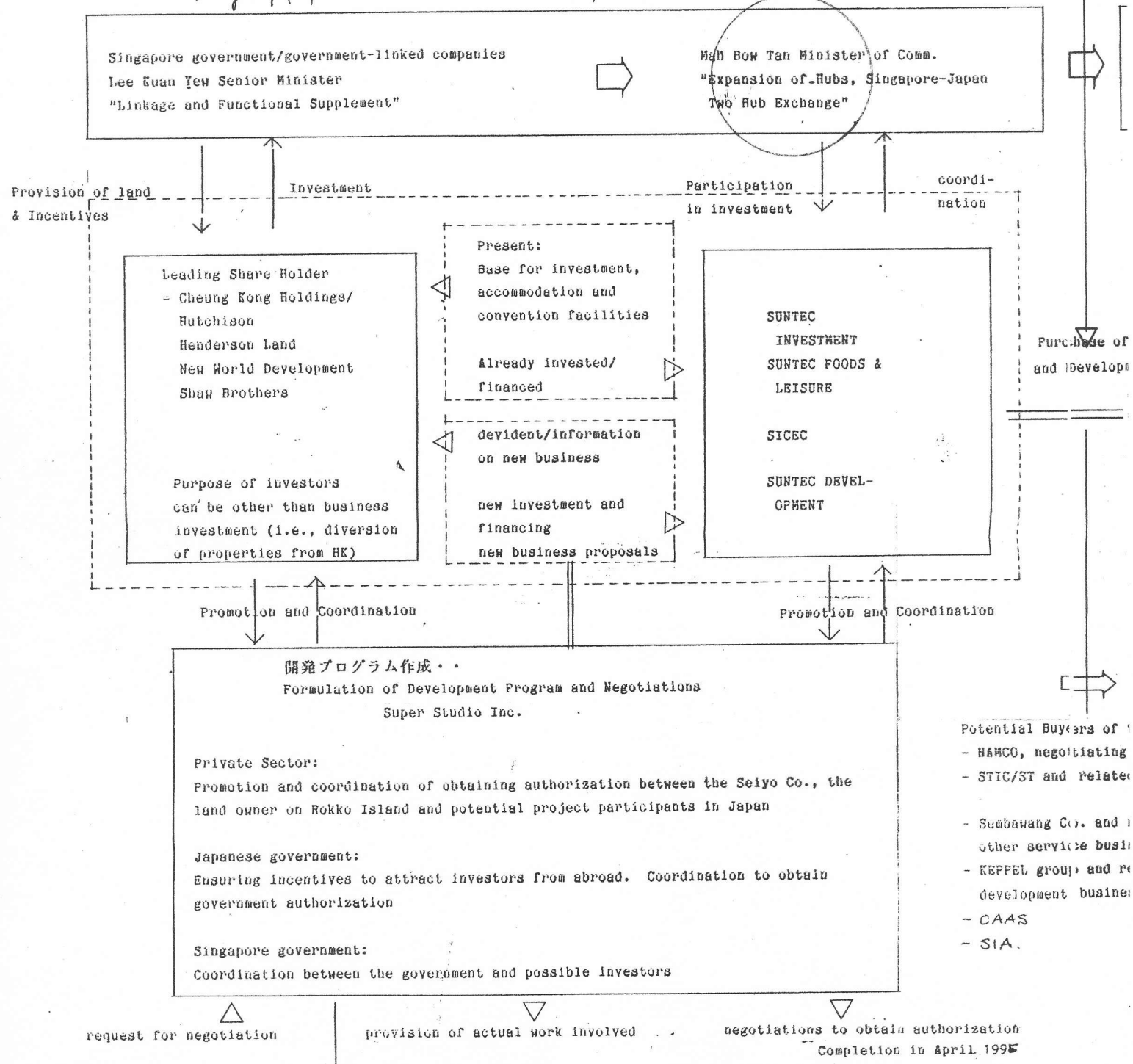
事業の目的

Purpose of the Project

Development and sales businesses of service operations facilities targeted at investors from Asia to Japan, and at passengers, containers and other logistics/distribution operations coming to or going through Japan, and bank and financing businesses.

Proposal to Minister Mah (1996)

Emergency proposal and Activities for Hub Needs by Japanese government and private sectors.



- Potential Buyers of
- NAMCO, negotiating
 - STIC/ST and related
 - Sembawang Co. and other service busi
 - KEPPEL group, and re
 - development busines
 - CAAS
 - SIA.

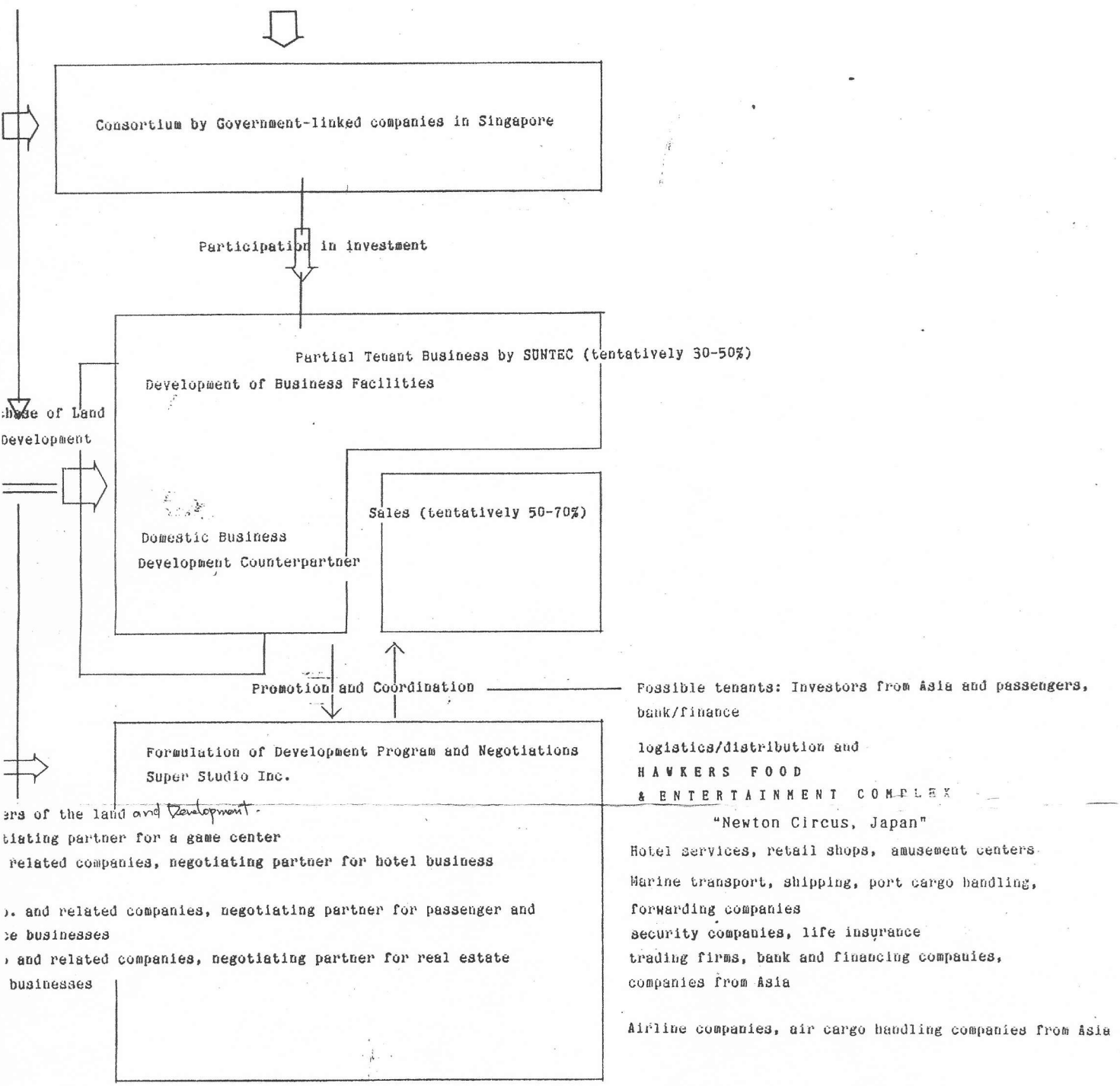
request for negotiation provision of actual work involved negotiations to obtain authorization
 Completion in April 1995

December 1995
 Approach from Cheung Kong Holdings/Hutchison to find possibility in participating in operations of Kobe Port as a means to its property-diversion plan.

- Japanese government:
 Port and Harbor Supervision: Port and Harbor Bureau, MI
 Foreign Investment Support: Economic Planning Agency
 Government-related Investment & Financing: Japan Develop
- Local Organization
 Local government: Hyogo Prefecture, Kobe Municipality
 Private: Industrial Rehabilitation Promotion Organization

1996-97

Director Mah and his direction to promote the project (September 30,



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tiating partner for a game center

related companies, negotiating partner for hotel business

and related companies, negotiating partner for passenger and

businesses

and related companies, negotiating partner for real estate

businesses

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Development Bank

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