

The concept of activities:

- To enact relevant laws to stimulate consumption, to increase domestic demand and to create employment opportunities driven by upgrading airports and ports as hubs (hub business and hub service business), as well as to make every effort to gain products and effects from the laws.

■ Goal: - Ensuring better trading conditions = Reduction of Logistics and Living Costs, Ensuring Resources and Materials
 - To participate in the hub dynamism in Asia in real terms.

Urgent Development of Hub Business
 ⇒ Implementing inter-ministry policies with strong political and production capabilities.

Collaboration with governmental and government-linked corporations, and the private sector in Asia which are essential in hubs.
 ex. Global port operators, airport operators (PSA, Hutchison Port, Changi Airport, etc.)

Under the "industrial development project by introducing a new system," the Japanese government and local government will support corporations which intend to make proposals and take part in the hub service business development project.

- Proposal for the enactment of "the Basic Law to Strengthen Hubs in Japan (provisional)"
- Proposal for the establishment of the Bilateral Supreme Policy Making Organization between Japanese government and a foreign government, and Holding Regular Meetings of the Organizations including Overseas Private Sector Corporations

Attach importance on mutual influence

Required Actions

- ① Strengthen hubs, mobilize all related policies by the national and local governments and provide incentives to participating corporations.
- ② Immediately develop favorable environments for developers of hinterland business.

Urgent Development of Hub Service Business
 ⇒ Inviting investments from excellent overseas companies which we hope to have along with the development of hubs

■ Goal: Development of new businesses to stimulate domestic demand and to create employment opportunities in Japan

Hinterland development, regional development around hubs.
 ex. Singapore's government linked funds /GLCs (CapitaLand, Keppel Land, etc.)
 Private capitals in Hong Kong etc.

Stimulation of Domestic Demand and Creation of Employment Opportunities

- Inviting excellent investments from abroad to hub-related facilities, hinterland cities and regions of hubs to be strengthened.
 New energy development, financial center, casino complexes, etc.,
 * Singapore introduced casinos as part of hub services with the goal to redirect its economy led by advanced medical care, biotechnology, and new energy development.
- Creating new industries on the national and local levels along with the strengthening of hubs, inviting foreign investors to jointly develop manufacturers, retailers, services and small and medium corporations and to expand employment opportunities
- Studying the development of "security incentives" to accept excellent investors and entrepreneurs from abroad, and to liberalize and facilitate investments to newly developed businesses in the hinterlands.

Strategy as a national policy directed toward the development of new businesses from hubs (ports, airports, telecommunication, hinterland development, etc.)

<Preparation of the System Security to Strengthen Localities and the country>

- a) Standards and Authorization
- b) Custom procedures
- c) Relaxed regulations
- d) Human resource development
- e) Technical security
- f) Free access to information
- g) Free access to the market and financial procurement
- h) Dispute arbitration others